



**Western Cape
Government**

Department of Infrastructure

**Annual Report to Citizens
for the fiscal year 1 April 2025
to 31 March 2026**

Western Cape Government

PR: 221/2026

ISBN: 978-0-621-73-3

Annual Report to Citizens 2025/26

Who are we?

We are the Western Cape Department of Infrastructure (DOI).

Who is in charge?

The **Provincial Minister** (Member of the Executive Council – MEC) is Tertuis Simmers.

He is an elected politician who is responsible for directing the Department's activities so that these are in line with national and provincial government policies. MEC Simmers promised to continue with his commitment of the Department to constructive engagement with key stakeholders and partners for his new term in the office with the following priorities:

- Accelerate delivery (speed and scale);
- New materials and methods (Alternative delivery models, building technologies, AI solutions);
- Private sector involvement (partnerships);
- Unlock and secure new funding sources, including corporate social investment (CSI); and
- Building the sector through a skills focus and a trusted infrastructure pipeline.



MEC
Tertuis Simmers

The **Head of Department** (HOD) is **Adv. Chantal Smith**.

She is a public servant who is appointed to ensure that the (DOI) meets the mandates and implements ministerial and governmental directives efficiently and effectively.



HOD
Adv. Chantal Smith

The vision of DOI

To enable infrastructure-led growth and investment for the Western Cape that will benefit the communities we serve.

The mission of DOI

To pursue tirelessly the delivery of infrastructure that is: resilient, inclusive, safe and seeks to heal, skill, integrate, build social cohesion, connect, link and empower Western Cape citizens, driven by passion, ethics and a steadfast commitment to the environment with our people as our cornerstone.

Values

The core values of the Western Cape Government, to which the Department subscribes, are depicted in Figure 1.

Figure 1: Core values of the WCG



Caring



Competence



Accountability



Integrity



Innovation



Responsiveness

Ethos

The DOI subscribes to an ethos that defines who it is and what it stands for (Figure 2). The ethos complements the values of the Department.

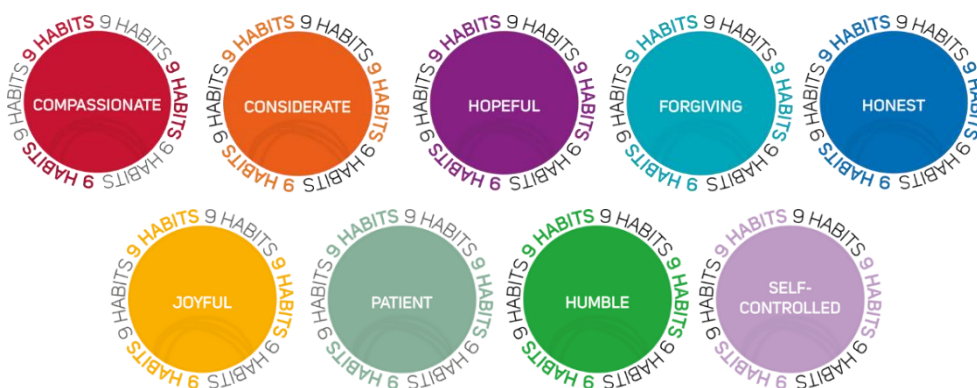


Table 1: Programmes and key functions of DOI

Main service	Key functions
Community-Based Programmes/ Expanded Public Works Programme	Coordinate the EPWP in the Western Cape. Facilitate programmes to develop emerging contractors. Offer construction-related skills development opportunities, including apprenticeships for artisanal skills.

Staffing

The Department focused on building a skilled and inclusive workforce to support service delivery. As shown in table 2 below as at 31 March 2026, 1 909 of 2 122 posts were filled, with a vacancy rate of 10.0 per cent. A total of 1 097 training interventions were provided to 698 employees through the Workplace Skills Plan, which consisted of short courses/ skills programmes, workshops and webinars. During the financial year, 235 new appointments were made, and 58 staff members were promoted.

Table 2: Total number of employees (including employees with disabilities) in each occupational level as at 31 March 2026

Occupational Levels	Male				Female				Foreign nationals		Total
	A	C	I	W	A	C	I	W	Male	Female	
Top management (Levels 15-16)	-	-	-	-	-	2	-	-	-	-	2
Senior management (Levels 13-14)	3	8	2	6	4	9	-	8	-	-	40
Professionally qualified and experienced specialists and mid-management (Levels 9-12)	49	130	15	90	54	86	14	44	7	5	494
Skilled technical and academically qualified workers, junior management, supervisors, foremen, and superintendents (Levels 6-8)	90	121	4	11	131	161	2	23	1	-	544
Semi-skilled and discretionary decision making (Levels 3-5)	167	368	-	8	91	114	-	2	-	-	750
Unskilled and defined decision making (Levels 1-2)	14	22	-	1	24	18	-	-	-	-	79
Total	323	649	21	116	304	390	16	77	8	5	1 909
Temporary employees	-	-	-	-	-	-	-	-	-	-	-
Grand total	323	649	21	116	304	390	16	77	8	5	1 909

A = African, C = coloured, I = Indian, W = white.

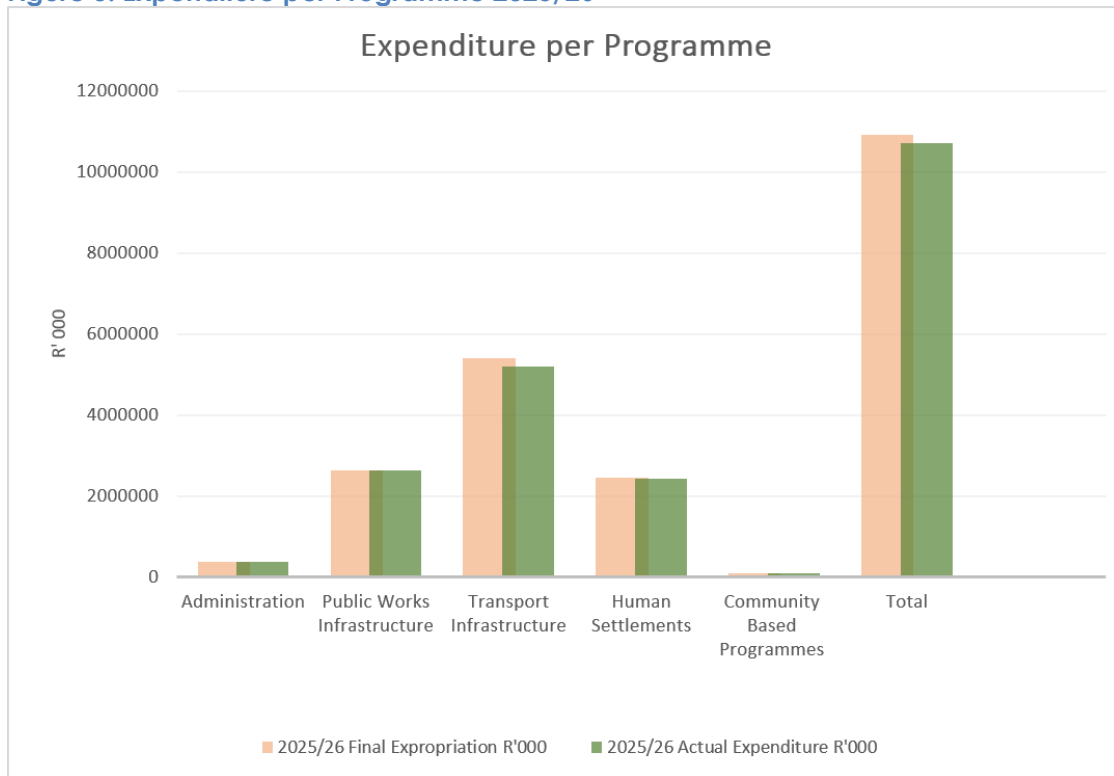
Finance

The Department spent 98.1 per cent of its allocated budget for the 2025/26 financial year. The majority of the Department's underspending relates to disaster funding received during the 2025/26 financial year for the repair of flood-damaged infrastructure. Delays in statutory approval requirements impacted the implementation of disaster relief projects. The projects have been committed and a request for rollover has been submitted for the utilisation of funds in 2026/27 financial year.

The underspending on the Human Settlements Development Grant (HSDG) relates to the under performance by municipalities on the Title Deed Restoration Project.

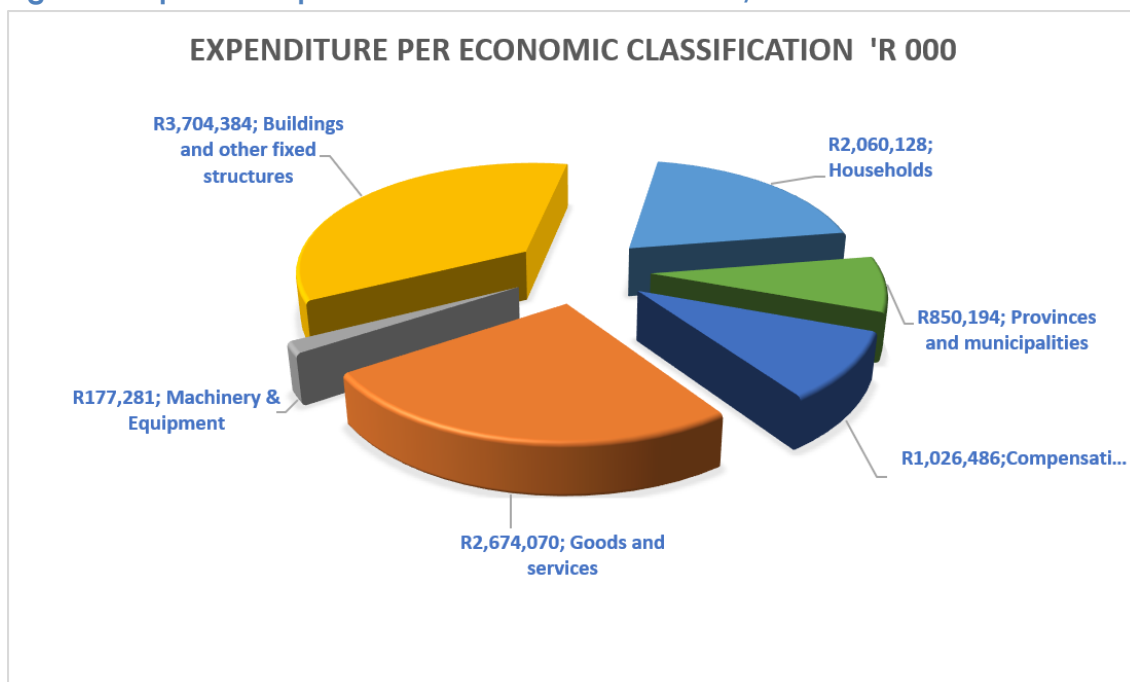
Figure 3 illustrates the expenditure per Programme and Figure 4 expenditure per economic classification.

Figure 3: Expenditure per Programme 2025/26



Source: DOI Annual Report 2025/26

Figure 4: Expenditure per economic classification 2025/26



Source: DOI Annual Financial Statements 2025/26

Bursaries

- Awarded 58 new external Masakh'iSizwe bursaries for studies;
- 37 Masakh'iSizwe bursars completed their studies in 2026;
- 156 Masakh'iSizwe bursary recipients enrolled in the year including nine people with disability for 2025/26;
- 11 new graduates were contracted to participate in the Road Graduate Development Programme (RGDP); and
- The DOI continues to offer bursaries to individuals pursuing tertiary studies in engineering and the built environment.

Skills development

- Provide 35 129 interventions and/ or initiatives to South Africans who qualify and who do not qualify as subsidised housing beneficiaries for consumer education to create awareness.

Support for professional registration

- Eight graduates who participated in the RGDP, registered as professionals with the Engineering Council of South Africa;
- Seven have secured permanent employment in the DOI.;
- The Professional Development Programme (PDP) partners with the private sector to enable graduates to gain the training, mentorship and applied experience they require for professional registration; and
- Ongoing professional development is provided by DOI to help ensure that professionals are continually kept abreast of new developments and technology in their fields of expertise.

Apprenticeships, learnerships and internships

- 40 participants formed part of the Professional Development Programme;
- 82 young people successfully completed their apprenticeship trade testing;
- 23 plumbing apprentices in the construction industry received plumbing training, support and trade testing;
- Four interventions provided in the Contractor Development Programme (CDP);
- 166 unemployed youth enrolled in National Youth Service (NYS) Learnership programme, including (not limit to):
 - 32 Bricklaying;
 - 23 participants in an electrical apprenticeship;
 - 20 Health and Safety;
 - 15 Carpentry;
 - 13 painting
 - Eight Plant operator;
 - 14 Road works;
 - 21 Plumbing; and
 - 20 surveying.
- Recruitment for 85 unemployed youth and with cognitive disabilities through the School of Skills (pilot) programme; and
- Enrolment of 51 unemployed youth in the artisan programme, including:
 - 20 participants in an electrical apprenticeship;
 - 21 participants in a plumbing apprenticeship; and
 - 10 Bricklaying.

Contractor development

- 150 emerging contractors attended construction information sessions across the Western Cape;

- 25 CIDB Grade 1 and Grade 2 contractors in the Metro completed an eight-month structured training programme accredited by the Construction Education and Training Authority;
- 20 emerging contractors from the West Coast took part in an eight-month structured training programme;
- 10 emerging contractors from the Cape Winelands started the eight-month structured training;
- 18 emerging contractors from Metro started the eight-month structured training;
- 20 emerging contractors participated in a ten-day Enterprise Development training in the Garden Route;
- 19 CIDB Grade 3 to Grade 5 contractors received advanced training and mentoring support;
- 87 contractors participated in the National Contractor Development Programme (NCDP); and
- Four contractor development interventions provided.

Job creation through infrastructure development

- 13 Empowerment Impact Assessments (EMPIAs) were initiated for DOI infrastructure projects valued over R10 million;
- 23 EMPIA projects were monitored;
- 23 community engagement sessions were supported by the Community-Based/ EPWP unit across DOI projects;
- Seven Community Liaison Officer and Social Facilitation skills training events took place;
- 7 graduates secured permanent employment within the DOI who participated in the RGDP;
- 39 public bodies in the province submitted reports on their progress toward EPWP targets; and
- 12 institutional forums provided technical support to improve the quality of EPWP data
- 816 work opportunities were created by Provincial Public Works.

Integrated development

- DOI invested over 40 per cent of its human settlement allocation to priority development areas;
- Two individual upgrading plans for informal settlements were approved and developed in line with the National Upgrading Support Programme (NUSP) methodology; and
- Two tenders were advertised to procure developers for the proposed Leeuloop Precinct and Founders Garden.

Schools

- Completed the new R78m Happy Valley Primary School No 2 in November 2025, providing space for 1 240 learners;
- Completed the new R138m Concordia Primary School in June 2025, providing space for 1 240 learners;
- The Minor Capital Works programme completed the following MOD Centre projects:
 - R7.1m Lentegour Phase 1 in November 2025;
 - R8.1m Bastiaanse SS Phase 2 in December 2025;
 - R16.1m Imizamo Yethu SS Phase 2 in December 2025;
 - R4.7m Lavender Hill HS Phase 2 in January 2026; and
 - R7.6m Cornflower PS Phase 2 in January 2026.
- Ensured through ongoing scheduled maintenance activities that the condition of the approximately 1 500 existing public-school facilities remain fit for purpose;
- Completed scheduled maintenance works at Grassy Park EC Primary School, Gamka Oos Primary School and Le Chasseur VGK Primary School;

- Two Infrastructure designs ready for tender;
- Two new education construction projects were completed;
- Completed three planned maintenance projects; and
- Awarded eight planned maintenance projects.

Hospitals and clinics

The following key projects achieved completion:

- The new R105m Ravensmead Community Day Centre (CDC) was completed in February 2026, 3 months ahead of planned completion;
- R22.4m additions and alterations at Bothasig Community Day Centre (CDC) were completed in December 2025;
- The R86m mental health unit at Eerste River Hospital was completed in November 2025;
- A R19.2m project at Mitchells Plain Hospital was completed in January 2026 rationalising and replacing fire doors at the facility;
- A number of significant infrastructure upgrades at Tygerberg Hospital were completed:
 - R35m rehabilitation of the hot water system in June 2025;
 - R159m upgrade to the 11kV (Medium Voltage) and 400V (Low Voltage) network in August 2025; and
 - R84m replacement of chillers project in October 2025.
- Three phases of the ventilation and air-conditioning (AC) refurbishment at Groote Schuur Hospital with a total value of R128m was completed in October 2025 and December 2025;
- The R19m pneumatic tube system overhaul was completed at the facility in December 2025;
- At Worcester Hospital, the R14m fire compliance project achieved completion in February 2026; and
- Completion of the modernisation of lifts at New Somerset and Groote Schuur Hospital and at Orchard Clinic.

General Buildings

- The following completion were reached:
 - The R58.1m office refurbishment, upgrades and remediation of the head office of the Department of Social Development in the Cape Town CBD;
 - Repairs and upgrades of R40.24m at the Khayelitsha Shared Services Centre;
 - The R22.6m external facade repairs of 9 Dorp street, Cape Town;
 - The R39.7m general repairs at the Worcester Old Waaihoek Social Development building;
 - The refurbishment and reconfiguration of the 4th and 5th floors, 9 Dorp street;
 - R64.7m installed hybrid energy solutions comprising solar PV and battery energy storage systems at various general facilities including Child & Youth Care Centres, research farms and shared services centres;

Land and buildings

- Conducted 35 utilisation inspections at provincially owned and leased in office accommodation;
- Conducted 1 473 condition assessments on state-owned buildings; and
- Provided 1 719 facilities under immovable asset management.

Reduce water and electricity consumption in WCG facilities

- The DOI continues to introduce water-saving measures in both new and existing buildings across the health, education, and general property sectors;
- Groundwater systems set up during the water crisis remained in use at key service sites where they are still cost-effective and strategically important;
- Progress was made on the time-of-use metering system within the eMerge Asset Information Management System (AIMS):
 - This system helps track water and electricity usage; and
 - It supports leak detection and encourages responsible water and energy use.

Energy Infrastructure

- Completed a detailed review of generation capacity, electrical grids, and over 380 energy projects;
- Developed spatial databases and visual tools to support energy planning and decision-making;
- Supported national training through a South African Local Government Association workshop, presenting the wheeling toolkit and system-use templates;
- Coordinated and provided direct support to several municipalities via the Green Economy Ecosystem Support project; and
- Continued focus on improving energy resilience and infrastructure in the upcoming financial year.

Transport Infrastructure

The following progress and completion were reached:

- Preliminary design for the upgrading of the road network surrounding the N1/N7 Wingfield Interchange advanced as part of the development of the Cape Town Integrator;
- The upgrading of the N7 to freeway standards, forming part of the Northern Growth Corridor, reached multiple construction milestones;
- Continuation to implement flood damage repair projects arising from prior flood events with focus on restoring damaged infrastructure and improving network resilience;
- The completion of the Malmesbury Bypass during the 2025/26 financial year enhanced regional mobility and supported more efficient freight movement;
- The upgrading of Baden Powell Drive (R310) between Annandale Road and Polkadraai Road was also completed;
- Construction of the second phase of Louis Fourie Road in Mossel Bay continued during the year under review;
- The dualling of Main Road (MR)201 in Paarl;
- Road Asset Management Plan (RAMP) 2026/27 to 2035/36 was completed
- The development of the Western Cape Land Use and Transport Interaction Model that supports improved long-term infrastructure planning and investment decision-making continued during the period under review;
- Upgrade of Rondevlei DR1609;
- Rehabilitation of MR168 between Annandale Road and Polkadraai;
- Malmesbury Bypass (Swartland);
- The upgrading of Baden Powell Drive (R310) between Annandale Road and Polkadraai Road;
- Upgrade of TR02802 between Stanford and Gansbaai;
- Continuation of periodic maintenance of TR00902 – Du Toitskloof Pass from km0.21 to km21.25;
- The completion of the widening of Bridge no.2221 over Maalgate River;

- The Upgrading of Divisional Road 1098 (km5.47 to km8.79) and rehabilitation of Divisional Road 1098 (km8.79 to km14.24)
- MR 201 (R301) between the N1 (Paarl) and the R45 (Wemmershoek);
- The periodic maintenance of DR1770, DR1775, DR1782 and OP7202 in Plettenberg Bay
- Developed one consolidated infrastructure plan;
- Visually assessed 7 194 kilometres of surfaced roads;
- Visually assessed 10 363 kilometres of gravel roads;
- Upgraded 22.7 km of gravel roads to surfaced roads
- Created 2 881 work opportunities for:
 - 1 552 youths; (18-35);
 - 1 023 women employed; and
 - 10 people with disabilities.
- Rehabilitated 272 816 square metres of surfaced roads;
- Re-sealed 565 096.4 square metres of surfaced roads;
- Re-gravelled 107.85 kilometres of gravel roads;
- Blacktop patched 26 605.06 square metres;
- Bladed 52 289.97 kilometres of gravel roads;
- The commencement of:
 - The upgrading of Main Road 108 Between Trunk Road 2 Section 2 and Faure Marine Drive, Gordon's Bay; and
 - The upgrading of Baden Powell Drive (R310) between Annandale Road and Polkadraai Road.

Human Settlements

- Through the Economic Hub two tenders were advertised for the procurement of developers for the proposed Leeuloop Precinct and Founders' Garden for mixed use and mixed income developments including social housing;
- The DOI facilitated the delivery of 6 571 housing opportunities;
- 3 411 housing units completed;
- Provided technical support to 26 local municipalities 637 non-credit linked subsidies provided;
- 1 165 First Home Finance (FHF) subsidies disbursed;
- 47 projects were targeted for funding in the amount of R325.722m;
- 449 units were delivered under the Social Housing Programme;
- Registered 6 565 title deeds;
- 1 358 service sites completed;
- Four informal settlement pockets were completed through the Informal Settlement Upgrading Partnership Grant (ISUPG);
- Two Informal Settlements upgraded in Phase 3;
- 637 Individual (Non-Credit Linked) subsidies disbursed to beneficiaries earning between R0 – R3 500 per month
- Completion of Phase 2 of the social housing component of the Conradie Park development;
- Enabled 41 022 housing beneficiaries through HCE to understand their roles, rights and responsibilities as new homeowners; and
- Continued to coordinate the Housing Consumer Education (HCE) Programme.

Contact details for the Department

DEPARTMENT OF INFRASTRUCTURE**PHYSICAL ADDRESS: HEAD OFFICE**

9 Dorp Street
Cape Town
8001

POSTAL ADDRESS: HEAD OFFICE

Private Bag X9185
Cape Town
8000

TELEPHONE NUMBER: Department of Infrastructure: 0860 142 142
Rental Housing Tribunal: 0860 106 166

EMAIL: infrastructure@westerncape.gov.za

WEBSITE ADDRESS: www.westerncape.gov.za

The Department of Infrastructure deliver infrastructure and services that promoted socio-economic outcomes and safe, empowered and connected communities.

Afrikaans and isiXhosa versions of this document are available on request.